

7 January 2021

Roam Nawojczyk
Norra Esplanaden 14 B
SE 343 30 Almhult, Sweden

Re: Unsolicited material received

Dear Mr. Nawojczyk,

United Launch Associates ("ULA") has received material from you that was not solicited or requested by ULA.

While ULA and its employees have no obligation to maintain the confidentiality of such material, ULA's policy not to accept such unsolicited material. This includes, but is not limited to, unsolicited ideas or suggestions for new or improved technologies, designs, logos, products, processes, enhancements, services, materials, marketing plans, product names, marketing, or advertising.

Further, ULA's policy is not to review any unsolicited material, and such material is in fact not reviewed, and is never forwarded or discussed with ULA's engineering teams or others involved in development of any of the above. ULA's policy is to return unsolicited material back to sender, unreviewed.

In accordance with the policies set forth above, we are hereby returning the unsolicited material you sent to us back to you, unreviewed. ULA and its employees have not retained any copies of your unsolicited material. Due to the COVID-19 pandemic, your material which is returned by this letter was delayed to due to ULA employees working in a remote manner.

In the future, please do not send any unsolicited material to ULA. Thank you for your time and consideration.



Karrie M. Bem
Deputy General Counsel



United Launch Alliance
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